



(HEAD OFFICE)  
Secretariat (Corporate Affairs)

Ref No. 5.10/S/FFC  
April 15, 2016

**Mr. Abbas Mirza**

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Subject: **Directors' Certification**

This has reference to your letter No. PSX/N-2241 dated April 13, 2016.

1. List of FFC Board of Directors reflecting their certification status is attached as desired.
2. It is added for your information that FFC had arranged training of Directors during 2014 and all the members of the Board were certified. The discrepancy has, however, occurred due to recent changes in the composition. Efforts are in hand to comply with the Code of Corporate Governance (CCG) 2012.

  
**Company Secretary**  
Brig Sher Shah (Retd)

## FFC BOARD OF DIRECTORS

Name of Director	Certification
Lt Gen Khalid Nawaz Khan, HI(M) (Retd)	Feb 2015 (Part I&II) Jul 2015 (Part III & IV)
Lt Gen Shafqaat Ahmed, HI(M) (Retd)	Feb 2015 (Part I&II) Jul 2015 (Part III & IV)
Qaiser Javed	Jan 2014 (Part I&II) Apr 2014 (Part III & IV)
Dr. Nadeem Inayat	Jan 2014 (Part I&II) Apr 2014 (Part III & IV)
Engr Rukhsana Zuberi	Jan 2014 (Part I&II) Apr 2014 (Part III & IV)
Farhad Shaikh Mohammad	November 2011
Maj Gen Muhammad Farooq Iqbal, HI(M) (Retd)	Feb 2015 (Part I&II) Jul 2015 (Part III & IV)
Mr. Shahid Ghaffar	May 2008
Ms Nargis Ghaloo	Dec 2014
Maj Gen Mumtaz Ahmad Bajwa, HI(M) (Retd)	Not Certified
Brig Dr.Gulfam Alam, SI(M) (Retd)	Jan 2014 (Part I&II) Apr 2014 (Part III & IV)
Mr. Muhammad Arif Azim	Certified at Pakistan Steel Board
Mr. Per Kristian Bakkerud	Not Certified